

HUNT MEMORIAL HOSPITAL DISTRICT
BOARD OF DIRECTORS

April 25, 2023

The Hunt Memorial Hospital District Board of Directors conducted a meeting on Tuesday, April 25, 2023 at 5:30 p.m. at Hunt Regional Medical Center, sixth floor Homer Horton, Jr. Boardroom, 4215 Joe Ramsey Blvd., E., Greenville, Texas.

Dr. Pierce, Chairman, called the meeting to order.

ROLL CALL:

Mrs. Deborah Clack
Mr. Jefferson Helton
Mrs. Leslie Killgore
Mr. John C. Nelson, Jr. (Absent)
Mr. Wesley Oswald
Mrs. Janet Peek
Dr. Scott Pierce
Mr. Michael Taylor
Mrs. Julia Wensel (Absent)

comprising a quorum of the Board; also,

Mr. Steven Lee Boles, Jr., President/CEO
Mr. Stuart O'Neil, General Counsel
Ms. Cindy Cothrin, Administration
Mr. Chad Martin, Vice President Clinic Operations
Mr. Reese Hurley, MSN-Adm., RN, Vice President/CNO
Mr. James A. Robertson, Jr., Vice President/CFO
Robert Deuell, M.D., Vice President of Medical Staff Affairs
Mr. John Rowell, Robins & Morton
Mr. Mitch Rothe, Robins & Morton
Mr. Jeffrey Constantino, Facilities Management Director
Mr. Pete Harrell, Projects Manager
Ms. Lisa Hill, Marketing/Development & Communications Director
Ms. Rose Hayden, Development & Communications Assistant Director
Mr. Leon Hutto, IT Director
Ms. Brandi Isham, DNP, APRN, FNP-C, Coordinated Care/Quality/Medical Staff Dir.
Ms. Stacey Lane, Human Resources Director
Ms. Katie McKenna, Foundation Director
Ms. Jamie Morgan, Controller
Ms. Jennifer Padilla, MBA, BSN, RN, Service Excellence Director

**Medical Staff
Report**

Dr. Deuell reported the Intensivist program is going well, the Cath Lab with the addition of Dr. Farley has been busy and surgical procedures were up to 455 surgeries this past month.

Approval of Minutes Mr. Helton moved, seconded by Mrs. Peek, to approve the March 28, 2023 minutes as presented. The motion carried unanimously.

Citizens to Be Heard There were no citizens to be heard on non-agenda items.

Public Testimony There were no members of the public present to address the Board of Directors regarding any item on the agenda before or during the Board's consideration of said items.

Introduction Of Officers and Directors There were no introductions made.

Texas Podiatric Medical Foundation Contest Dr. Brancheau reported the podiatric residents participated in the annual Texas Podiatric Medical Foundation contest this past weekend in Bandera, Texas and placed first against University of Texas Health Science Center San Antonio, Baylor Scott and White Temple, HCA West Houston, and HCA Kingwood. Following the Report, the Board applauded Alex Barney, DPM and Hang Nguyen, DPM for their submission, "Something's a Brewing" - Case Presentation on Necrotizing Fasciitis and commended Dr. Brancheau for his leadership.

Unfinished Business There was no unfinished business.

New Business Expansion Report Mr. Constantino reported John Rowell will present the Robins & Morton report this evening for Logan Burgess as he and his wife are celebrating the birth of their first daughter. Mr. Rowell reported the State inspection for Phase 6 is scheduled for May 19. The above ceiling inspection was completed last week by the City and passed. Moving forward the test and balance for HVAC will be done later this week and finishes are on schedule to finish Phase 6 by mid-May. Phase 7 for the LDRP 1-5 and staff lounge renovation has started with ductwork demolition to be completed. He reported the hospital passed the State inspection held on April 4. Following the presentation, congratulations were extended to Mr. and Mrs. Burgess.

**Consent
Agenda**

Mr. Taylor moved, seconded by Mrs. Clack, to approve the following consent agenda items as recommended. The motion carried unanimously.

To approve the recommendations for appointments, a request to change staff category, requests to change staff status, reappointments and resignations for the Hunt Regional Medical Center Medical Staff and the Allied Health Professional Staff as recommended by the Board Credentials Review Committee.

To approve \$7,619.00 for the purchase of a NuStep T6 Pro/T6 Max Machine for Hunt Regional Commerce Physical Therapy upon recommendation of the Finance/Budget Committee.

To approve \$52,744.37 for the purchase of a Skytron Aurora Lights in C-section rooms for the Hunt Regional Medical Center Labor & Delivery Department upon recommendation of the Finance/Budget Committee.

To approve \$164,872.00 for the purchase of a portable Siemens Mobilett Elara Max X-ray machine for the Hunt Regional Medical Center Imaging Department upon recommendation of the Finance/Budget Committee.

To approve the Hunt Regional Medical Partners Internal Medicine and Orthopedic Employment contracts upon recommendation of the Executive Compliance Committee.

**Action Items
Acquisition
Urgent Care
Locations**

The agenda item, "Consider acquisition of Urgent Care locations" may be considered following the Executive Session.

**Fate Urgent
Care
Construction**

Mr. Boles reported in February the Board approved the Fate Urgent Care Clinic build out proposal for \$666,300 plus a ten percent contingency from Med+Tech. The plans have been reviewed and revised to have two dedicated spaces instead of sharing space, thus the bid has been revised to \$767,950.

Following review, Mrs. Clack moved, seconded by Mr. Helton, to approve the revised bid with a ten percent contingency. The motion carried unanimously.

**Financial
Statements**

Mr. Robertson presented the March 2023 financial statements and statistical data. Following the overview of the statements and discussion of recent legislation being considered to eliminate the hospital's ability to be provider base, Mr. Taylor moved, seconded by Mr. Oswald, to accept the March 2023 financial statements, subject to audit. The motion carried unanimously.

DISCUSSION ITEMS

**Strategic
Initiatives**

There may be strategic initiatives discussed in Executive Session.

**Chairman's
Report**

Dr. Pierce reported the Board meeting next month will be held in the lobby at the Commerce Outpatient waiting room. An Open House for the new Urgent Care Center will be held prior to the board meeting from 4-5:30 pm. Ms. Peek invited everyone to her home following the board meeting. The groundbreaking ceremony for Hunt Regional Medical Center Royse City will be Friday, May 19 at 12 noon in Royse City.

**President/CEO
Report**

The following was reported:

Mr. Martin reported Dr. Ceesay, Family Medicine, will be here January, 2024, Dr. Ngishu, Internal Medicine, will be in Greenville September 1, Dr. John, GI, will be here July and Dr. Hine, General Surgery, will be here in October. Additional recruitment includes speaking with three Family Medicine physicians, two Pediatricians, three Orthopedic Surgeons, Colon-Rectal Surgeon who will be available in the summer of 2024, two OB/GYN physicians and one full time physician for emergency care. The Board approved the contract for Dr. Schonfield, Internal Medicine, for the Live Oak practice in Commerce, and Dr. Young, Orthopedic Surgeon from Ohio will be here next spring.

Mr. Robertson reported we are on schedule with Cerner with final phases of planning and end user training being scheduled. Omnicell, a Pharmacy vendor, had some issues but Cerner was able to resolve. We are in negotiations on how Cerner will be reimbursing the hospital their costs due to the delay Cerner caused. He commended Nancy Rodriguez, Adam Nabors and Courtney Patterson for their work on this project. The Multi-view, AP System and Materials Management System, originally scheduled for May 1 and has been backed up to June 1.

Mr. Hutto reported the core conversion is scheduled for May 6th. All new equipment has been installed and is working as it should be. There will be a brief downtime on the zero thin client workstations next Tuesday night at 8:00 p.m. The final migration will begin at 9:00 a.m. Saturday, May 6th with each floor done one by one with a downtime of 5-15 minutes until all floors are completed.

Mr. Boles reported bids from eight contractors on the sixth floor project are expected to be submitted next month for Board consideration with construction to begin in July.

Mr. Boles discussed the establishment of a free community clinic and that the first step is to apply for a separate 501c3 corporation. The County Judge has identified three areas for the clinic and reported the county would like to partner with the hospital in this endeavor. Following discussion, Mr. Boles reported the hospital will move forward applying for a 501c3.

**Customer
Service Report**

Ms. Padilla presented the HCAHPS results for Q1 and Q2 of 2023 for the Emergency Rooms in Greenville, Commerce and Quinlan; the Outpatient Imaging Centers in Greenville and Rockwall, Rehab and Home Health. She noted the success of the inpatient scores is attributed to the great services of the nurses, daily rounding by the unit coordinators, and a patient experience ambassador who rounds daily on inpatients. The ER scores continue to do well during high census and bed holds and a patient experience ambassador is assigned to assist with any concerns that are identified and the third patient experience ambassador is Joe and his primary focus is the expansion, and the waiting rooms of the OR and maternity area. Following the overview, the report was accepted.

**Quality
Performance
Report**

Mrs. Isham reported The Joint Commission (TJC) conducted a four day survey on April 4 through 7, 2023. The survey included all inpatient and outpatient departments of the organization and Home Health. There were six surveyors comprised of a physician, nurse, a Home Care nurse, an ambulatory nurse, an administrator and an engineer. TJC has deeming authority meaning they provide accreditation for the Centers for Medicare and Medicaid Services and survey healthcare facilities to their standards and the Medicare Conditions of Participation, noting over 1,800 standards were reviewed. She outlined our staff survey strengths and the scoring methodology utilizing the Safer Matrix (Survey Analysis for Evaluating Risk), noting we scored 53 out of 1,800. A follow-up visit is expected by May 22nd to review plans surrounding surgical instrument integrity, the use of biohazard bins for surgical instruments, and the processing of cleaning a flushing device from a scope. Additionally, a written report will be submitted by June 16th outlining our plan of corrections and how we will maintain compliance going forward. Following the review, the report was accepted and Mr. Boles and the Board commended Ms. Isham and staff for an exceptional survey.

**Patient
Complaint
Follow-up**

Mr. Hurley reported he and Mr. Boles met with Andrew and Rachael Dahir regarding their experience that Mrs. Dahir reported to the Board in March. Their baby had a nuchal cord and later suffered a meconium aspiration with pulmonary hypertension. Mr. Hurley met also with Dr. Khattak, NICU Medical Director, and Dr. Zapata, Maternal Services Department Chair, regarding standards of care, specifically the use of nitric oxide. It was reviewed with the Dahir's that we do have nitric oxide now as it was on its own timeline from when they first arrived. We have not had it here and it may have been asked for in the past, but because it required a big set-up to install, it would have been cost prohibited. Technology has changed and we use NOxBOX tubes to deliver the nitric oxide gas, a service that is approximately \$41,000 per year. NICU is certified by the State and the regulations relating to the use of nitric oxide in a Level III NICU are ambiguous and need to be clarified. He discussed advocating to the State that the regulation be reviewed more closely as the difference between a Level III and Level IV designation is nitric oxide and ECMO. The Dahir's gave their permission to allow Mr. Hurley to share their story with the State representatives from the Perinatal Advisory Committee who are responsible for the regulations and he will continue following up with Mrs. Dahir as information becomes available.

**Executive
Session**

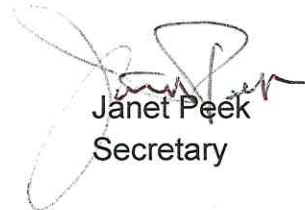
An Executive Session was held under Texas Government Code §551.071, §551.072 and §551.085. Following the Executive Session the following action was taken.

**Acquisition
of Urgent
Care
Locations**

Mr. Taylor served as temporary Chairman. Mr. Oswald moved, seconded by Mrs. Killgore, to work out a contract with the Rockwall Urgent Care, PLLC for the purchase of the Urgent Care facilities in Rockwall and Royse City. The motion carried unanimously. Dr. Pierce abstained from discussion and vote.

Adjournment

There being no further business, the meeting adjourned at 7:30 p.m.


Janet Peek
Secretary

slt