

HUNT MEMORIAL HOSPITAL DISTRICT  
**BOARD OF DIRECTORS**

June 27, 2023

The Hunt Memorial Hospital District Board of Directors conducted a meeting on Tuesday, June 27, 2023 at 5:30 p.m. at Hunt Regional Medical Center, sixth floor Homer Horton, Jr. Boardroom, 4215 Joe Ramsey Blvd. E., Greenville, Texas.

Dr. Pierce, Chairman, called the meeting to order and thanked Mr. Taylor for chairing the Board meeting last month in his absence and expressed his appreciation of the cards and well wishes he received.

**ROLL CALL:**

Mrs. Deborah Clack  
Mr. Jefferson Helton  
Mrs. Leslie Killgore (Absent)  
Mr. John C. Nelson, Jr.  
Mr. Wesley Oswald  
Mrs. Janet Peek  
Dr. Scott Pierce  
Mr. Michael Taylor  
Mrs. Julia Wensel

comprising a quorum of the Board; also,

Mr. Steven Lee Boles, Jr., President/CEO  
Mr. Stuart O'Neil, General Counsel  
Mr. Reese Hurley, MSN-Adm., RN, Vice President/CNO  
Mr. Chad Martin, Vice President Clinic Operations  
Mr. Travis Potter, Vice President Business Development  
Mr. James A. Robertson, Jr., Vice President/CFO  
Robert Deuell, M.D., Vice President of Medical Staff Affairs  
Mr. Logan Burgess, Robins & Morton  
Mr. Jeffrey Constantino, Facilities Management Director  
Mr. Pete Harrell, Projects Manager  
Ms. Lisa Hill, Marketing/Development & Communications Director  
Ms. Brandi Isham, Coordinated Care/Quality/Medical Staff Director  
Ms. Stacey Lane, Human Resources Director  
Ms. Jamie Morgan, Controller  
Ms. Mary Pattberg, Facility Planning Director  
Mr. Roger Perez, Cath Lab Manager

**Medical Staff  
Report**

Dr. Deuell reported the hospital remains full with Emergency Room holds. Physician recruitment is ongoing and Dr. John, Gastroenterologist, will begin the first of August.

**Approval of  
Minutes**

Mrs. Peek moved, seconded by Mrs. Clack, to approve the May 23, 2023 minutes as presented. The motion carried unanimously.

**Citizens to  
Be Heard**

There were no citizens to be heard.

**Public  
Testimony**

There were no members of the public present to address the Board of Directors regarding any item on the agenda before or during the Board's consideration of said items.

**Introduction  
Of Officers and  
Directors**

Mr. Roger Perez, Cath Lab Manager, was introduced and following an overview of his education and training, the Board welcomed him to the District.

**Unfinished  
Business**

There was no unfinished business.

**New Business  
Expansion  
Report**

Mr. Burgess reported Phase 7 and Phase 8 are progressing and the state inspection is expected the week of July 24<sup>th</sup>. Photos of the LDRP 1-5 and LDRP Staff Lounge renovation (Phase 7) and Prep Bays and Nurse Station renovation (Phase 8) were presented and discussed.

**Consent  
Agenda**

Dr. Pierce requested Board members have an opportunity to view the new exterior illuminated signage for Urgent Care and a photo will be provided later in the meeting. Mr. Taylor moved, seconded by Mr. Oswald, to approve the following consent agenda items as recommended. The motion carried unanimously.

To approve the recommendations for appointments, requests to change staff status, reappointments and resignations for the Hunt Regional Medical Center Medical Staff and the Allied Health Professional Staff as recommended by the Board Credentials Review Committee.

To approve \$31,605.00 for the purchase of an EKOS Control Unit 4.0 for the Hunt Regional Medical Center Cath Lab upon recommendation of the Finance/Budget Committee.

To approve \$11,458 for an exterior illuminated sign for Hunt Regional Family Medicine Fate and \$14,392 for an exterior illuminated sign for Urgent Care Fate upon recommendation of the Finance/Budget Committee.

### **Action Items**

#### **Podiatric Surgical Residency Program and Budget**

Dr. Brancheau provided an overview of the Podiatric Surgical Residency Program and the 2023-2024 budget for consideration. The 2023 graduates from the program are Eric Duffin who will be joining his practice, the North Texas Family Foot and Ankle July 1, 2023 and Kathryn Zweck who will start a private practice in Ann Arbor, Michigan. The Podiatry Residency Team members are: Christopher Smith and Joe Galvin as third year residents; Hang Nguyen and Alex Barney as second year residents; and Patrick Tavakoli and Phoram Vyas as first year residents. Dr. Brancheau reviewed the program history and reported to date 27 graduates have completed the program. He reviewed the Podiatry Resident case numbers by year and reported from October 2022 through May 2023 the residents treated over 500 patients in the Podiatry Residency Clinic. The associated facilities, affiliated staff, clinical rotations within the program and the annual budget were reviewed. The Council of Podiatric Medical Education surveyed the program in March 2023 with the recommendation to add a third post graduate resident beginning in 2024 and to increase the residents from six to nine by 2026. His future plans will be to retire from his practice in approximately six months and as Program Director by January 2025. Following the presentation and review of the budget totaling \$689,410, Mr. Taylor moved, seconded by Mrs. Wensel, to approve the budget as presented. The motion carried unanimously.

#### **Urgent Care Signage**

Photos of the new signage were presented and discussed.

#### **Financial Statements**

Mr. Robertson presented the May 2023 financial statements and statistical data. Following the overview of the statements and reimbursement of transfers between Emergency Rooms, Mr. Taylor moved, seconded by Mr. Oswald, to accept the May 2023 financial statements, subject to audit. The motion carried unanimously.

### **DISCUSSION ITEMS**

#### **Strategic Initiatives**

Strategic initiatives will be discussed in Executive Session.

**Chairman's  
Report**

Dr. Pierce reported the following:

The Annual Texas Healthcare Trustees (THT) Conference is July 21-22, 2023. Several members will be participating virtually.

The District will need to conduct a bond election within the next few years and as board members, we should begin informing the public now as to why we need these funds and the value of services it will provide our citizens.

Expressed appreciation of the new *Physician's Guide* published by the Greenville Herald Banner noting promotion of our medical staff was well done.

**President/CEO  
Report**

The following was reported:

Mr. Martin reported Dr. Rose Ngishu, Internal Medicine, will be joining Dr. Deuell and Dr. Deaton in the next few months. Dr. Alan Schonfeld will begin at the Commerce Live Oak practice in July. Jaison John, M.D., Gastroenterologist, will begin August 1 and board members are invited to his welcome reception that day from 11 am to 2 pm in the Weaver Conference Room. Two additional Family Medicine physicians are being considered. Dr. Meitra Doty, D.O., Family Medicine and her husband David Doty, D.O., Emergency Medicine, are being considered to begin next year, Dr. Hime will be starting in the fall, Dr. Young, Orthopedic Surgeon, will begin next year and Dr. Daniel, General Surgery, will be relocating his practice to Greenville from Oklahoma. He noted the last line on the monthly statistics now has the total volume of all clinics.

Mr. Boles reported he, Mr. Potter and Mr. Martin are meeting with surgeons within our community and medical staff regarding interest in an Ambulatory Surgery Center in Royse City on July 12<sup>th</sup>.

Mr. Robertson reported we are 4½ weeks away from Cerner "Go Live". The teams are working very hard and many issues are being addressed as they come up. End user training is going well and physician training started last week with good

response. Our coding software is to be fully integrated and tested next week and our laboratory are the two biggest interfaces and are being watching closely. Mr. Boles reported Cerner is struggling with their operations and we are watching closely to make sure this has no impact on the hospital.

Mrs. Isham and Mr. Hurley provided an overview of the length of stay. Factors impacting length of stay include changes in payment methods, social and economic factors and limited access to resources. Review included length of stay comparison to the national average, excess days of all patients, Medicare versus HMO excess days, expected length of stay versus actual, and Medicare expected versus actual length of stay. Strategies to combat length of stay problems include: hospital wide huddles, case manager collaboration with physicians, early discharge planning, proactively identifying charity programs for patient assistance, aggressively appealing insurance denials, early identification of patients who may qualify for disability and networking and collaboration with outpatient specialty programs. Daily huddles is a best practice and encompasses length of stay, staffing, bed space, and safety. The daily huddle process has been redesigned to engage team thinking and talking about common goals, communication, safety, priorities, to identify issues that need escalation and resolution. Mr. Hurley presented a case study and the work involved in successfully discharging a non-citizen ALS patient home with the necessary resources and the support of her family. Following the report, the Board thanked Mrs. Isham and Mr. Hurley for the presentation.

Mrs. Isham reported the American Heart Association is nationally recognizing Hunt Regional Medical Center with the Silver Plus Award and Type 2 Diabetes Honor Roll. The hospital has consistently reported scores in the Stroke population over 85% compliance for the past year and the "Plus" is a higher qualification of the quality scores and the Type 2 Diabetes Honor Roll is an additional measure for overall diabetes and cardiovascular care having a composite score over 80%. The Board congratulated Mrs. Isham and staff for the award.

Ms. Lane reported the hospital received a press release today advising Hunt Regional has reached the top 100 Employers in the Dallas/Fort Worth area for healthcare workers and will receive recognition through the *Dallas Morning News*.

Mr. Boles reported Congressman Self is scheduled to tour Hunt Regional Medical Center on Friday.

**Executive  
Session**

An Executive Session was held under Texas Government Code §551.071, §551.072, §551.074, and §551.085. Following the Executive Session there was no action taken.

**Adjournment**

There being no further business, the meeting adjourned at 7:47 p.m.

Janet Peek  
Secretary

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